



Amerada Hess Corporation







Heart

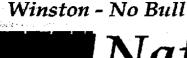
- Straight Up
- True to Oneself
- Reject Artificiality



Head

- No Additives
- No Artificial Ingredients
- 100% Tobacco,
 True Taste





National Introduction - August 4



- Start to arrive at Retail as early as June 2
- Repositioning No Bull Brand
 - Only leading Brand with no artificial ingredients and no additives
 - New Pack design

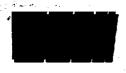
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Test Market Results

Florida Approximately 1 year



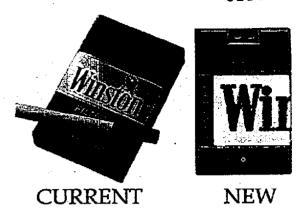
- Significant Incremental Share Gain
- Greater than 50% of competitive adult smokers think
 Winston No Bull is better
- Greater than 90% of franchise adult smokers think
 Winston No Bull is better
- Box Brands 65% of Winston test market growth
 - 80% of 21 to 24 year old prefer Box
 - 60% of 25 to 34 year old prefer Box



Consumer Communications

- Three weeks prior to distribution, a carton insert will be put in current **Winston** cartons
- Impactful POS/PDI will be available at retail
- While in retail accounts, RJR reps will communicate one on one with competitive adult smokers encountered

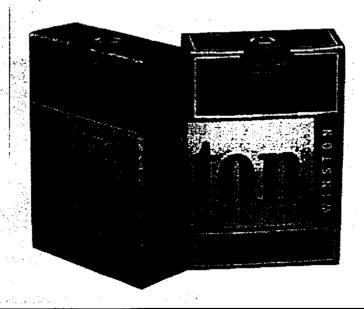




- Rotate current Winston to top Sell First
- Do not display No Bull Winston until current Winston is sold
- Beginning August 4, RJR Reps will arrange to return all current packaging to wholesale

RJR Displays

• Winston product will be 100% Box!





No Bull Sweepstakes 300 Winston Racing Jackets



- RJR Reps will have Entry Forms
- Retailers / Clerks must be 21 years old or older (will be verified by RJR Rep)
- Answer 5 questions on New No Bull Winston Proposition

Winston Promotions *** No Bull ***

- August-------Buy 2 packs, get 2 packs free
 Delivery Week of August 4
- September-----Buy 2 packs, get 2 lighters free
 Delivery Week of September 1
- October------Buy 2 packs, get a free hat Delivery - Week of September 29
- December-----Buy 2 packs, get a free premium (TBD)
 Delivery Week of December 1